

# **SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**

## **EXECUTIVE SUMMARY**

### **REPORT TO THE BOARD OF DIRECTORS MEETING**

**HELD ON 31<sup>ST</sup> JANUARY 2023**

<b>Subject</b>	2022/23 Capital Programme and 5 Year Plan
<b>Supporting TEG Member</b>	Neil Priestley
<b>Author</b>	Neil Priestley
<b>Status<sup>1</sup></b>	A/N

#### **PURPOSE OF THE REPORT**

To provide an update on the 2022/23 Capital Programme and 5 Year Capital Plan.

#### **KEY POINTS**

1. A wide range of investments are progressing in 2022/23 with current available funding of £52.3m.
2. The current 2022/23 Capital Programme shows a £3.9m over-commitment against available resources but, despite good progress in approving significant new schemes, further slippage is likely.
3. It remains extremely challenging to deliver the exact level of spend in the year to match available resources.
4. The position for the following 2 years looks very challenging on the basis of commitments and managing this will necessitate a combination of minimal new scheme approvals, planned slippage, reduced ring-fenced budgets and attraction of additional funding.
5. Capital planning/prioritisation and scheme “value engineering” continue to be crucial in securing maximum value for money from constrained resources.

#### **IMPLICATIONS<sup>2</sup>**

<b>Aim of the STHFT Corporate Strategy</b>		<b>Tick as appropriate</b>
1	Deliver the Best Clinical Outcomes	✓
2	Provide Patient Centred Services	✓
3	Employ Caring and Cared for Staff	✓
4	Spend Public Money Wisely	✓
5	Deliver Excellent Research, Education & Innovation	✓
6	Create a Sustainable Organisation	✓

#### **RECOMMENDATIONS**

As per Section 7 of the report.

#### **APPROVAL PROCESS**

<b>Meeting</b>	<b>Date</b>	<b>Approved Y/N</b>

<sup>1</sup> Status: A = Approval  
D = Debate  
N = Note

Against the six aims of the STHFT Corporate Strategy ‘Making a Difference – The next Chapter 2022-27’

# **SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST**

## **BOARD OF DIRECTORS 31<sup>st</sup> JANUARY 2023**

### **2022/23 CAPITAL PROGRAMME AND 5 YEAR PLAN – QUARTER 3 UPDATE**

#### **1. INTRODUCTION**

- 1.1 This report continues the process of monitoring progress on the Trust's 2022/23 Capital Programme and 5 Year Plan. It considers the position at mid-January 2023 and outlines the major changes since the Q2 Update considered by the Trust Board in November 2022.
- 1.2 As previously noted, the application of Operational Capital Allocations (OCA) as the national capital framework has changed the capital planning and monitoring regime significantly with rigid annual capital allocations. As expected, there are considerable challenges to fully deliver the 2022/23 plans and fully utilise the available funding.
- 1.3 The current capital expenditure plan for 2022/23 stands at £56.2m (£53.2m in November). There is a £3.9m over-commitment against assumed funding but further slippage is very likely. Most PDC funding issues are resolved. The cumulative over-commitment to 2023/24 of £21.2m is a major concern.
- 1.4 Appendix A includes a list of “probable” and “possible” schemes which are not yet included in the Capital Programme but which will require further consideration at some point. There are minimal “probable” schemes, given the lack of available funding in the following two financial years, but there are a range of potential schemes which will need to be prioritised for subsequent years.
- 1.5 Appendix A also notes potential major schemes in respect of the Weston Park Cancer Centre (WPCC) Upgrade and SYB Pathology Network IT developments which will require separate external funding arrangements. Funding for the latter has been provisionally agreed nationally and the LIMS FBC is being considered by the relevant South Yorkshire Trusts. There are a number of issues around capital costs/profiles and funding to resolve.

#### **2. OVERVIEW OF THE CAPITAL PROGRAMME AND PLAN**

- 2.1 The capital plan for 2022/23 – 2026/27 as per Appendix A shows the following programmed expenditure position (net of donations and PFI lifecycle costs) against the OCA:-

	<b>2022/23 £m</b>	<b>2023/24 £m</b>	<b>2024/25 £m</b>	<b>2025/26 £m</b>	<b>2026/27 £m</b>
Operational Capital Allocation (assumed for future years)	38.5	38.2	38.2	36.8	36.8
PDC (approved & assumed)	12.7	6.3	3.3		
Donations/Other Resources	1.1	1.1	0.7	1.0	1.0
Programmed Expenditure	(56.2)	(62.9)	(26.9)	(21.2)	(21.1)
<b>Under/(Over) Commitment against OCA</b>	<b>(3.9)</b>	<b>(17.3)</b>	<b>15.3</b>	<b>16.6</b>	<b>16.7</b>
<b>Cumulative Net Capital Position</b>	<b>(3.9)</b>	<b>(21.2)</b>	<b>(5.9)</b>	<b>10.7</b>	<b>27.4</b>

- 2.2 Whilst there is currently a £3.9m over-commitment on the 2022/23 Capital Programme, Appendix C identifies quantified risks of slippage and cost adjustments. This shows over £4.4m of slippage risks in addition to slippage already identified and reflected in the latest programme. There remains a considerable amount of work required across the many areas of the programme to deliver a satisfactory end of year position. Any under commitment will not be carried-forward leading to a loss of investment opportunity. Opportunities for advancement have been progressed and will continue but must be seen in the context of the expected challenges for 2023/24.
- 2.3 PDC funding issues for 2022/23 are now largely clear except for the Laboratory Information Management System (LIMS) project. At this point the FBC is still being considered by SY Trust Boards and, if approved, there is then a process to finalise and agree contractual arrangements. However, there is an assumed level of PDC funding nationally and it is uncertain if actual expenditure is consistent with this.
- 2.4 As previously noted, the position for 2023/24 looks very difficult, currently showing a cumulative over-commitment of £21.2m. This reflects the cost of schemes already committed plus investment via the ring-fenced budgets in medical equipment, IT, estate infrastructure, etc. Further work is being undertaken as part of 2023/24 Business Planning with the current outline plan for addressing this via £6m of slippage on the Major Medical Equipment plan, £8m reductions to other ring-fenced budgets and a programme over-commitment of £7m. Clearly, this means that further scheme approvals for 2023/24 are very unlikely.
- 2.5 The 5 Year Plan remains over-committed for 2024/25 but would be addressed by the ring-fenced budget cuts in 2023/24 and does then have uncommitted resources for investment in subsequent years. However, this assumes that the Trust's Operational Capital Allocation is unchanged for future years which is not certain.
- 2.6 It will continue to be challenging to drive full use of the current year funding whilst having to restrict capital spend for subsequent years.

### **3. ASSUMED FUNDING**

- 3.1 The currently assumed funding in the 2022/23 Capital Programme consists of:
- ◆ The OCA of £38.5m.
  - ◆ £12.7m of allocated Public Dividend Capital.
  - ◆ Assumed cover (outside of the OCA) for PFI Lifecycle costs of £0.7m.
  - ◆ £0.4m from donations/insurance claim.
- 3.2 The donations largely relate to the Sheffield Hospitals Charity funding of the NGH Secret Garden, work on which will be completed in the near future.
- 3.3 The changes to the PDC resources since the Q2 Update largely relate to funding of £235k for Digital Pathology and £320k for Endoscopy Training.
- 3.4 There are still funding variables which may impact on the 2022/23 position as follows:
- ◆ A potential deduction of £422k from the OCA in relation to the Yorkshire & Humber Care Record, which is yet to be confirmed for the year.
  - ◆ Further funding releases in the last quarter of the year, particularly relating to LIMS, as noted above.

- 3.5 There will continue to be a significant cash gap to fund the proposed level of investment against recurrent internally generated resources (largely the annual depreciation charge). This can be sustained from existing cash balances if a breakeven position is achieved on the revenue position.
- 3.6 The OCA for 2023/24, and presumably 2024/25, has recently been confirmed. Financial years beyond this timescale are not known and so, for planning purposes, it is currently assumed that it will remain at the same level as for 2023/24.

#### **4. CHANGES TO APPROVED PROGRAMMED EXPENDITURE**

- 4.1 There have been various changes to approved expenditure since the Q2 Update due to scheme approvals, allocation of specific schemes from the ring-fenced envelopes and cost updates on planned schemes.
- 4.2 The changes worthy of note are:
- ◆ Additional spend of £0.6m from the new PDC allocated re Digital Pathology and Endoscopy Training.
  - ◆ Other new scheme approvals mainly relating to the Maternity EPR (£2.5m total cost with £0.4m in 2022/23),
  - ◆ Cost increases on the CCTV Security scheme following tender evaluation (£1.7m total cost with £0.5m in 2022/23)
  - ◆ Advances of £3.2m from 2023/24 into 2022/23 relating to advanced equipment delivery on the RHH Orthopaedic Hub scheme (£1.1m), IT scheme investments (ARIA upgrade and Flexpod replacement, £1.0m), Scalp Cooling equipment (£0.3m) and accelerated progress on Theatre schemes (£0.3m)
  - ◆ Slippage of £0.8m from 2022/23 to 2023/24, mainly on the RHH Emergency Generators due the operational need for black start testing (£0.7m) and on the RHH Washer Disinfector installation (£0.1m).
  - ◆ Savings from schemes not being taken forward (£0.5m) and cost reductions from the EPR scheme (£0.3m) and on JHW entrance works (£0.2m).
- 4.3 It is also worth noting that returned tenders for the JHW Labour Ward Assessment Unit have resulted in a cost pressure of £0.6m, which will impact in 2023/24. The increased cost reflects changes to planning conditions, requirements and market conditions.

#### **5. FURTHER RISKS AND CONTINGENCIES**

- 5.1 Appendix C identifies the current quantified financial risks to the capital position.
- 5.2 Other risks to delivering the 2022/23 Capital Programme and 5 Year Plan are:
- ◆ Unavoidable schemes, for which funding is not available (see Appendix A) – **High Risk**. Mitigating actions include:
    - Attracting PDC funding
    - Additional charitable donations/contributions
    - Reducing ring-fenced budgets
    - Restrictions to scheme approvals
  - ◆ Increased costs for existing schemes, particularly given current economic and supply chain issues – **High Risk**. Mitigating actions include robust case scrutiny, tight management of scheme specifications and firm cost control as schemes progress.

- ♦ Major slippage on schemes, due to operational and logistical barriers inherent in managing such a major programme with challenged internal and external environments – **High Risk**. Mitigating actions include early and robust planning of schemes in close conjunction with Directorates, tight planning and forecasting, prompt actions in developing and finalising schemes, effective procurement and identification/approval of options to advance schemes where slippage occurs.
- 5.3 Prioritisation against the ring-fenced budgets for 2022/23 is largely complete but work is still required to deliver all schemes.
- 5.4 Robust business planning/capital prioritisation; strong links to external funding sources; logistical and practical scheme co-ordination; good forecasting; and “value engineering” will be critical in order to secure maximum value for money from constrained capital funding. Revenue affordability will also be a key issue.
- 6. BUSINESS CASES**
- 6.1 The Capital Programme at Appendix B formally identifies the status of all current “approved” capital schemes.
- 6.2 Fees have been allocated for work in developing Business Cases for the following schemes:
- ♦ RHH Angiography Suite upgrade
  - ♦ NGH Vascular Angiography Suite upgrade
  - ♦ Ophthalmology Outpatient Facilities
  - ♦ A&E Front Door
  - ♦ Blood Disorder Service Accommodation
  - ♦ JHW Ward Refurbishment
  - ♦ Huntsman 7 Ward Refurbishment
  - ♦ RHH Ward I1 Refurbishment
- 6.3 Since the Quarter 2 Update was considered at the Trust Board meeting in November, the following schemes have formally commenced:
- ♦ Maternity EPR
  - ♦ JHW Labour Ward Assessment Unit
  - ♦ Phase 1 Digital Pathology
  - ♦ RHH HV Generators
  - ♦ CCTV Upgrade
  - ♦ Cycle Storage
- 6.4 A number of schemes have also been completed since the Q2 Update, with the most notable being:
- ♦ Patient App Software
  - ♦ RHH Main Lifts
  - ♦ Firth & Chesterman Chiller Replacements
  - ♦ NGH Theatre 8 (endovascular works)
- 6.5 On the assumption that there will be funding available from 2025/26 for new schemes, work will be progressed following the current Business Planning round to identify and prioritise those schemes. The Trust will also need to be agile to respond to any opportunities to bid for additional external funding in the coming years.

## **7. RECOMMENDATIONS**

The Board of Directors is asked to:-

- 7.1 Approve the latest 2022/23 Capital Programme.
- 7.2 Note the significant slippage risk and the consequences of under-delivering against the Operational Capital Allocation.
- 7.3 Note the current large over-commitment for the following 2 years, which will need to be addressed via an appropriate combination of restrictions to scheme approvals, ring-fenced budget cuts and additional funding.
- 7.4 Note the likelihood of minimal further new scheme approvals in the coming years and the likely consequences of this.
- 7.5 Note the risks outlined in Section 5 above and the need to identify opportunities to secure additional capital funding.
- 7.6 Note the importance of capital planning/prioritisation and “value engineering” in securing maximum benefits from limited capital and revenue funding.

Neil Priestley  
Chief Finance Officer  
January 2023

## APPENDIX A

## APPENDIX A

			2022/23	2023/24	2024/25	2025/26	2026/27	
			£	£	£	£	£	
Programmed Capital Expenditure Q3 Update			56,199,000	62,905,000	26,920,000	21,224,000	21,114,000	
Notified Operational Capital Allocation			37,007,000	36,774,000	36,774,000	36,774,000	36,774,000	23/24 - Risk of £3.6m reduction if system fails to B/E (revenue) in 22/23. 25/26 Onwards - provisional.
Cap & Collar Protection			1,462,000	1,462,000	1,462,000	0	0	0 Ceases 24/25
IFRS12/PFI Lifecycle			722,000	722,000	768,000	1,003,000	1,003,000	As per programme
PDC Funding	Anticipated		0	0	0	0	0	
PDC Funding	Confirmed		12,705,000	6,261,000	3,269,000	0	0	RHH Orthopaedic Hub £5,469k, RHH Endoscopy £4,039k, Neonatology Capacity £500k; EPR £11,611k, MRI Accelerator Software £61k, Endoscopy Training Academy Equipment £320k, Digital Pathology £235k
IFRS16 Lease Cover			0	373,000	0	0	0	0 As per programme
Donations			397,000	0	0	0	0	0 As per resources
Gross Expenditure Target			52,293,000	45,592,000	42,273,000	37,777,000	37,777,000	
Under/Over Commitment	27,350,000		-3,906,000	-17,313,000	15,353,000	16,553,000	16,663,000	

	Assumed		2022/23	2023/24	2024/25	2025/26	2026/27	
	Funding		£	£	£	£	£	
	Options							
<b>Other "Probable" Schemes</b>								
Reductions in Ringfence envelopes	N/A			8,000,000				
Projected Major Equipment slippage	N/A			6,000,000	-6,000,000			Further slippage risk re link to potential Angiography works schemes at RHH and NGH.
<b>Total Approved and Probable Schemes</b>			0	14,000,000	-6,000,000	0	0	
<b>Net Potential Capital Plan Position</b>	<b>35,350,000</b>		<b>-3,906,000</b>	<b>-3,313,000</b>	<b>9,353,000</b>	<b>16,553,000</b>	<b>16,663,000</b>	
<b>Possible Schemes</b>								
Longley Lane	Internal	U		?	?	?	?	Work required to consider options
Ventilation Upgrades	Internal	U		?	?	?	?	Ventilation Group reviewing need/deliverability
SDEC/SAC/TAU changes	Internal	U		-100,000	-5,300,000			Concept in development: £4.9m indicative cost
A&E Frontdoor/NGH Assessment Developments	Internal	U			-500,000	-4,000,000		Linked to reprovision of Fracture Clinic post and SDEC/SAC/TAU
JHW Ward Refurbishment	Internal	B	?	0	-2,000,000	-3,500,000	-3,500,000	£8.5m projected total cost.
Outpatient Facilities, RHH & NGH	Internal	U		0	-1,500,000	-1,500,000	-1,500,000	Trust Strategy (post COVID-19) to be developed including Blood Disorders (£1-2m)
Expansion/Upgrade of Bev Stokes	Internal	U			-3,500,000			Paused. Some refurbishment required. Likely smaller qualitative scheme.
WPH MRI Simulator/MRI Linac	Internal	U			-2,500,000			Case of need to be submitted but not supported.
Ophthalmology Reconfiguration	Internal	U		0	-1,000,000			Case of need submitted; work required to consider options
Chesterfield Renal Satellite Unit	Internal	U		-1,500,000	?			Practical plan yet to be agreed
RHH Day Case Theatres	Internal	U			-2,000,000	-2,500,000	-2,500,000	Further phase of Theatre Refurbs Programme
NGH Endoscopy	Internal	U		0	-1,250,000			Outline cost as reported to CIT 25/4/22
RHH Histopathology Labs	Internal	U		?	?			Scheme could range between £3-£10m
Firth 7/CCU Refurbishment	Internal/Charitable	B			-4,400,000			Indicative OBC costs £4250k less £300k enabling works approved.
Major Trauma Ward	Internal	B			-2,000,000			
NGH Radiology Outpatients	Internal	U				-7,400,000		SOC to CIT 5/9/22
Dermatology Facilities	Internal	U			-2,000,000	-3,000,000		Concept paper for upgrade to facilities produced but being reconsidered.
Palliative Care Unit Upgrade	Charitable	U		0	0	-4,000,000	-8,000,000	Consideration of options ongoing
CCDH RD2 Chair Replacement					-3,000,000			
Leased equipment not within MMEG plan	IFRS16 Lease cover	U		?	?	?		SVC Excimer laser; Replacement MES. Likely national CDEL cover
Other	?				-3,000,000			New proposals likely, including proposed upgrade of RHH Angiography Suite and development of Vascular Angio facilities at NGH
<b>Total Possible Schemes</b>	<b>-76,950,000</b>		<b>0</b>	<b>-1,600,000</b>	<b>-29,950,000</b>	<b>-25,900,000</b>	<b>-19,500,000</b>	
<b>Schemes requiring separte funding source</b>								
Other WPH Upgrades/Expansion		U						Transformation scheme at £60m being reconsidered.
SYB Pathology Reconfiguration - LIMS		U						Potential excess costs over national funding available £6523k, of which STH "share" = £3529k
	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

**SHEFFIELD TEACHING HOSPITALS NHS FOUNDATION TRUST - 2022/23 - 2026/27 CAPITAL PROGRAMME**

**SUMMARY OF APPROVED SCHEMES**

**Appendix B**

CAPITAL PROGRAMME DETAILS	2022/23	2023/24	2024/25	2025/26	2026/27
Approved Scheme Details:					
Medical Equipment Modernisation	12,080,000	14,217,000	5,135,000	8,125,000	6,200,000
Information Technology	9,565,000	14,091,000	8,614,000	1,750,000	1,750,000
Service Development	19,072,000	12,819,000	3,550,000	3,550,000	3,550,000
Infrastructure	17,211,000	22,041,000	10,021,000	8,199,000	10,014,000
Leased Assets	0	373,000	0	0	0
Planned Rev-Cap Transfers	0	64,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
VAT Recovery	-1,729,000	-700,000	-700,000	-700,000	-700,000
Directly Donated Equipment	0	0	0	0	0
Approved Scheme Total	56,199,000	62,905,000	26,920,000	21,224,000	21,114,000

APPROVED SCHEME DETAILS BY SITE	NGH					RHH					CCDH				
	2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27
Medical Equipment Modernisation	3,202,000	130,000	0	0	0	7,210,000	2,061,000	0	18,000	0	41,000	0	0	0	0
Information Technology	0	43,000	0	0	0	13,000	0	0	0	0	0	0	0	0	0
Service Development	2,393,000	0	0	0	0	9,946,000	714,000	0	0	0	0	0	0	0	0
Infrastructure	6,478,000	5,358,000	2,615,000	1,003,000	1,064,000	4,313,000	7,430,000	0	0	0	6,000	0	0	0	0
Leased Assets	0	0	0	0	0	0	373,000	0	0	0	0	0	0	0	0
APPROVED SCHEME TOTAL	12,073,000	5,531,000	2,615,000	1,003,000	1,064,000	21,482,000	10,578,000	0	18,000	0	47,000	0	0	0	0

APPROVED SCHEME DETAILS BY SITE	JHW					WPH					CHS				
	2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27	2022/23	2023/24	2024/25	2025/26	2026/27
Medical Equipment Modernisation	436,000	0	0	0	0	1,286,000	0	0	0	0	26,000	0	0	0	0
Information Technology	0	0	0	0	0	0	0	0	0	0	146,000	0	0	0	0
Service Development	1,150,000	1,516,000	0	0	0	5,305,000	7,353,000	0	0	0	0	0	0	0	0
Infrastructure	2,622,000	2,200,000	403,000	0	0	725,000	0	0	0	0	395,000	0	0	0	0
Leased Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
APPROVED SCHEME TOTAL	4,208,000	3,716,000	403,000	0	0	7,316,000	7,353,000	0	0	0	567,000	0	0	0	0

APPROVED SCHEME DETAILS BY SITE	STH UNALLOCATED				
	2022/23	2023/24	2024/25	2025/26	2026/27
Medical Equipment Modernisation	-121,000	12,026,000	5,135,000	8,107,000	6,200,000
Information Technology	9,406,000	14,048,000	8,614,000	1,750,000	1,750,000
Service Development	278,000	3,236,000	3,550,000	3,550,000	3,550,000
Infrastructure	2,672,000	7,053,000	7,003,000	7,196,000	8,950,000
Leased Assets	0	0	0	0	0
Planned Rev-Cap Transfers	0	64,000	300,000	300,000	300,000
Funding for Unfunded Schemes	0	0	0	0	0
VAT Recovery	-1,729,000	-700,000	-700,000	-700,000	-700,000
Directly Donated Equipment	0	0	0	0	0
APPROVED SCHEME TOTAL	10,506,000	35,727,000	23,902,000	20,203,000	20,050,000



**PROGRAMMED EXPENDITURE 2022/23 - 2026/27**

**Appendix B**

**MEDICAL EQUIPMENT MODERNISATION**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/22	REMAINING PROGRAMMED EXPENDITURE						PROJECT LEAD	BUDGET LEAD
						2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL		
Annual Upgrade Programme	NGH	Approved				2,289,000	130,000				2,419,000	MDMG	CK
Annual Upgrade Programme	RHH	Approved				2,158,000	144,000				2,302,000	MDMG	CK
Annual Upgrade Programme	CCDH	Approved				41,000	0				41,000	MDMG	CK
Annual Upgrade Programme	JHW	Approved				436,000	0				436,000	MDMG	CK
Annual Upgrade Programme	WPH	Approved				323,000	0				323,000	MDMG	CK
Annual Upgrade Programme	CHS	Approved				26,000	0				26,000	MDMG	CK
Annual Upgrade Programme	STH	Approved				599,000	0				599,000	MDMG	CK
Annual Upgrade Programme - Unallocated	STH	Planning Sum				-764,000	2,926,000	3,200,000	3,200,000	3,200,000	11,762,000	MDMG	CK
Major Equipment Replacement Programme	STH	Planning Sum				44,000	9,100,000	1,935,000	4,907,000	3,000,000	18,986,000	MDMG	CK
Donated Medical Equipment	NGH	Approved				5,000	0				5,000	MDMG	CK
Donated Medical Equipment	RHH	Approved				0	0				0	MDMG	CK
Donated Medical Equipment	CCDH	Approved				0	0				0	MDMG	CK
Donated Medical Equipment	JHW	Approved				0	0				0	MDMG	CK
Donated Medical Equipment	WPH	Approved				0	0				0	MDMG	CK
Donated Medical Equipment	CHS	Approved				0	0				0	MDMG	CK
Clinical Skills Equipment	NGH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	RHH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	JHW	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	CCDH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	WPH	Planning Sum									0	MDMG	CK
Clinical Skills Equipment	CHS	Planning Sum									0	MDMG	CK
8th Linear Accelerator	WPH	Complete	2,094,000	2,089,000	2,004,670	84,000					84,000	S Tozer-Loft	DC
RHH SPEC-CT Gamma Camera	RHH	FBC Approved	1,440,000	1,565,000	669,721	895,000					895,000	P Bailey	PBa
WPH SPEC-CT Gamma Camera	WPH	FBC Approved	948,000	939,000	59,537	879,000					879,000	P Bailey	PBa
7th MRI Scanner, RHH	RHH	FBC Approved	1,789,000	2,635,000	2,379,879	255,000					255,000	P Bailey	PBa
RHH Gamma Knife	RHH	FBC Approved	3,386,000	3,386,000	0	3,386,000					3,386,000	L Walton	LW
BrainLab	RHH	Approved	737,000	737,000	0	466,000	253,000		18,000		737,000	L Walton	LW
Replacement 3T MRI Scanner, RHH	RHH	OBC Approved	1,500,000	1,664,000	0	0	1,664,000				1,664,000	P Bailey	PBa
Cardiac Catheter Lab B replacement	NGH	FBC Approved	735,000	908,000	0	908,000					908,000	L Johnson	LJ
Endovascular Mobile Imaging Solution	NGH	Complete	264,000	309,000	309,000	0					0	L Johnson	LJ
Lithotripter Replacement	RHH	Complete	500,000	657,000	607,000	50,000					50,000	S Gregory	SG
SVC Femtosecond Laser	RHH	Revised to RoU Lease	0	0	0	0	0				0	L Walton	LW
<b>MEDICAL EQUIPMENT MODERNISATION TOTAL</b>						<b>12,080,000</b>	<b>14,217,000</b>	<b>5,135,000</b>	<b>8,125,000</b>	<b>6,200,000</b>	<b>45,757,000</b>		

**INFORMATION TECHNOLOGY**

APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/22	REMAINING PROGRAMMED EXPENDITURE						PROJECT LEAD	BUDGET LEAD
						2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL		
General IT Systems/Telecoms Development	NGH	Approved				0	0				0	S Addy	MN
General IT Systems/Telecoms Development	RHH	Approved				0	0				0	S Addy	MN
General IT Systems/Telecoms Development	WPH	Approved				0	0				0	S Addy	MN
General IT Systems/Telecoms Development	JHW	Approved				0	0				0	S Addy	MN
General IT Systems/Telecoms Development	CHS	Approved				146,000	0				146,000	S Addy	MN
General IT Systems/Telecoms Development	STH	Approved				3,294,000	59,000	0			3,353,000	S Addy	MN
Informatics Strategic & Corporate - Unallocated	STH	Planning Sum				0	857,000	1,250,000	1,250,000	1,250,000	4,607,000	S Addy	MN
Informatics Infrastructure - Unallocated	STH	Planning Sum				0	0	327,000	500,000	500,000	1,327,000	S Addy	MN
Purchase to Pay Software	NGH	Approved	109,000	106,000	64,314	0	43,000				43,000	N Priestley	NP

PACS	STH	FBC Approved	242,000	4,430,000	3,734,180	696,000					696,000	S Addy	MN
Electronic Patient Record	STH	FBC Approved	20,999,000	22,952,000	0	4,852,000	11,521,000	6,579,000			22,952,000	D Black	CM
Ophthalmology MERGE System	RHH	Complete	535,000	276,000	262,946	13,000					13,000	L Walton	MN
Patient App Software	STH	Complete	1,128,000	1,254,000	1,200,361	54,000					54,000	N Thompson	MN
Cyber Security Immutability Backup	STH	Approved	398,000	398,000	322,000	76,000					76,000	S Addy	MN
Laboratory Information Management System	STH	Approved	510,000	92,000	91,740						0	P Bailey	MN
PACS Extension	STH	Withdrawn	877,000	0	0	0					0	S Addy	MN
Maternity EPR	STH	FBC Approved	2,503,000	2,503,000	0	434,000	1,611,000	458,000			2,503,000	D Black	CM
<b>INFORMATION TECHNOLOGY TOTAL</b>						<b>9,565,000</b>	<b>14,091,000</b>	<b>8,614,000</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>35,770,000</b>		

#### SERVICE DEVELOPMENT

						REMAINING PROGRAMMED EXPENDITURE						PROJECT LEAD	BUDGET LEAD
APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/22	2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL		
New Business Planning Rounds/Service Development	STH	Planning Sum				0	2,166,000	3,550,000	3,550,000	3,550,000	12,816,000	CIT	CIT
A&E Decontamination Unit, NGH	NGH	Complete/Withdrawn	188,000	330,000	330,606	0	0				0	C Powell-Wiffen	CN
Bowel Cancer Screening Accommodation	RHH	Complete/Withdrawn	150,000	167,000	166,795	0	0				0	C Powell-Wiffen	CN
WPH Bunkers Expansion	WPH	FBC Approved	30,000	10,693,000	795,326	2,545,000	7,353,000				9,898,000	D Campbell	CN
Firth 7/CCU	NGH	Withdrawn	5,000	40,000	40,702	0					0	L Johnson	CN
Replacement of UoS 1.5T MRI	RHH	Fees	5,000	12,000	830	11,000					11,000	S Hindmarch	CN
NGH Secret Garden	NGH	Complete	292,000	370,000	827	369,000					369,000	E Scott	CN
JHW Labour Ward Assessment Unit	JHW	Fees	1,679,000	2,676,000	10,006	1,150,000	1,516,000				2,666,000	P Bailey	CN
Pharmacy Outpatient Facilities	STH	OBC Approved	5,000	1,081,000	0	11,000	1,070,000				1,081,000	G Marsh	CN
Pharmacy Quality Control Equipment	STH	Approved	32,000	32,000	0	32,000					32,000	G Marsh	CN
RHH Washer Disinfectors	RHH	FBC Approved	1,100,000	761,000	0	665,000	96,000				761,000	V Leckie	CN
Fracture Clinic/SDEC	NGH	Approved	1,500,000	1,986,000	0	1,986,000					1,986,000	B Brewis	CN
RHH Endoscopy, P Floor	RHH	FBC Approved	5,000,000	4,396,000	0	4,396,000					4,396,000	N Thompson	CN
RHH Orthopaedic Elective Hub	RHH	FBC Approved	5,469,000	5,660,000	207,640	4,834,000	618,000				5,452,000	B Brewis	CN
RHH Histopathology Reconfiguration	RHH	Fees	5,000	5,000	0	5,000					5,000	J Bury	CN
WPH Nuclear Medicine Department	WPH	FBC Approved	2,498,000	2,750,000	0	2,750,000					2,750,000	P Bailey	CN
RHH Angiography Suite Upgrade	RHH	Fees	5,000	5,000	0	5,000					5,000	P Bailey	CN
NGH Hip Fracture Ward (Huntsman 5)	NGH	Complete	3,000	2,805,000	2,780,471	25,000					25,000	S Gregory	CN
Ophthalmology Outpatient Facilities	RHH	Fees	5,000	5,000	0	5,000					5,000	L Walton	CN
Ophthalmology Drug Fridge	RHH	Approved	6,000	6,000	9	6,000					6,000	L Walton	LW
Psychology and Neuro Psychotherapy Facilities	NGH	Fees	3,000	3,000	0	3,000					3,000	L Walton	CN
A&E Front Door	NGH	Fees	10,000	10,000	0	10,000					10,000	C Powell-Wiffen	CN
WPH Lower Ground Floor (Radiotherapy Accom)	WPH	Fees	10,000	10,000	0	10,000					10,000	D Campbell	CN
Blood Disorder Service Accommodation	RHH	Fees	5,000	5,000	0	5,000					5,000	D Campbell	CN
Digital Pathology	STH	Phase 1 Approved	235,000	235,000	0	235,000					235,000	J Bury	JB
Histopathology Slide Storage	RHH	Approved	14,000	14,000	0	14,000					14,000	P Bailey	GO
<b>SERVICE DEVELOPMENT TOTAL</b>						<b>19,072,000</b>	<b>12,819,000</b>	<b>3,550,000</b>	<b>3,550,000</b>	<b>3,550,000</b>	<b>42,541,000</b>		

#### INFRASTRUCTURE

						REMAINING PROGRAMMED EXPENDITURE						PROJECT LEAD	BUDGET LEAD
APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/22	2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL		
Facilities & Security Infrastructure	NGH	Approved				231,000	0				231,000	A Jones	AJ
Facilities & Security Infrastructure	RHH	Approved				21,000	0				21,000	A Jones	AJ

Facilities & Security Infrastructure	JHW	Approved				0	0				0	A Jones	AJ
Facilities & Security Infrastructure	CCDH	Approved				6,000	0				6,000	A Jones	AJ
Facilities & Security Infrastructure	WPH	Approved				0	0				0	A Jones	AJ
Facilities & Security Infrastructure	STH	Approved				5,000	0				5,000	A Jones	AJ
Facilities & Security Infrastructure - Unallocated	STH	Planning Sum				23,000	100,000	100,000	400,000	400,000	1,023,000	A Jones	AJ
Estates Infrastructure	STH	Planning Sum				1,238,000	3,400,000	3,400,000	3,400,000	3,400,000	14,838,000	S Hindmarch	SH
Ward Refurbishment Programme	STH	Planning Sum				0	2,343,000	2,750,000	2,750,000	2,750,000	10,593,000	K Jessop	SH
Non-Clinical Public Environments Programme	STH	Planning Sum				98,000	400,000	400,000	400,000	400,000	1,698,000	K Jessop	SH
Theatre Refurbishment/Expansion Programme	STH	Planning Sum				0	0	0	246,000	2,000,000	2,246,000	S Hindmarch	SH
Hadfield Lifecycle Assets	NGH	Approved				722,000	722,000	768,000	1,003,000	1,064,000	4,279,000	C Norman	CN
RHH Main Lifts	RHH	Complete	6,500,000	5,095,000	4,999,481	96,000					96,000	S Hindmarch	CN
CCTV Upgrade	STH	FBC Approved	10,000	2,492,000	28,685	1,300,000	810,000	353,000			2,463,000	A Jones	AJ
Chesterman Theatres Refurbishment	NGH	FBC Approved	7,127,000	7,145,000	255,962	2,548,000	2,494,000	1,847,000			6,889,000	P Buckley	CN
JHW Theatre Refurbishment	JHW	FBC Approved	10,000	5,241,000	138,109	2,500,000	2,200,000	403,000	0		5,103,000	P Buckley	CN
Jessops Wing Ward Refurbishment	JHW	Fees	5,000	177,000	55,601	122,000					122,000	S Hindmarch	CN
RHH Ward H1 & H2 Refurbishment	RHH	Complete	1,520,000	4,340,000	3,007,764	1,333,000					1,333,000	S Hindmarch	CN
RHH B Road Water Proofing	RHH	Complete	10,000	3,579,000	2,105,945	1,473,000					1,473,000	S Hindmarch	CN
Lab Benchng - RHH/Medical School/JHW	RHH	Fees	10,000	10,000	83	10,000					10,000	S Hindmarch	CN
Ventilator Works	NGH	Withdrawn	350,000	0	0	0					0	S Hindmarch	CN
NGH Renal Pipework	NGH	Approved	385,000	831,000	574,795	256,000					256,000	S Hindmarch	CN
WPH Lifts	WPH	Approved	22,000	1,000,000	274,537	725,000					725,000	S Hindmarch	CN
MEC Lifts	NGH	Complete	200,000	150,000	96,980	53,000					53,000	S Hindmarch	CN
Huntsman Lifts	NGH	Approved	200,000	8,000	7,721	0					0	S Hindmarch	CN
Firth Chiller Replacement	NGH	Complete	613,000	693,000	69,139	624,000					624,000	S Hindmarch	CN
Chesterman Chiller Replacement	NGH	Complete	526,000	575,000	2,482	573,000					573,000	S Hindmarch	CN
Laundry Modernisation	NGH	Approved	584,000	751,000	498,477	253,000					253,000	A Jones	AJ
RHH Generators	RHH	FBC Approved	7,047,000	7,982,000	0	639,000	7,343,000				7,982,000	C Norman	CN
Huntsman 7 Ward Refurbishment	NGH	Fees/Planning Sum	2,000,000	2,000,000	0	15,000	1,985,000				2,000,000	S Hindmarch	CN
Reconfiguration of SCBU	JHW	Withdrawn	40,000	0	0	0					0	S Gregory	CN
Relocation of NGH Vascular Angiography Suite	NGH	Fees	5,000	5,000	0	5,000					5,000	L Johnson	CN
Brearely NCPE works	NGH	Fees	3,000	3,000	0	3,000					3,000	S Hindmarch	CN
RHH B Floor NCPE works	RHH	Fees	2,000	2,000	0	2,000					2,000	S Hindmarch	CN
Theates 14/15 Upgrade	RHH	Approved	485,000	444,000	0	444,000					444,000	S Hindmarch	CN
RHH LTHW	RHH	Approved	15,000	3,753,000	3,719,999	32,000					32,000	S Hindmarch	CN
Theatre 8 Lead Lining	NGH	Approved	243,000	319,000	0	319,000					319,000	S Hindmarch	CN
Wycliffe House Boiler	NGH	Approved	70,000	70,000	0	70,000					70,000	C Norman	CN
Michael Carlisle Centre Upgrade	CHS	Approved	238,000	395,000	0	395,000					395,000	C Norman	CN
Estates Vehicles	NGH	Approved	90,000	90,000	0	90,000					90,000	C Norman	CN
Solar PV Panels	NGH	Approved	5,000	288,000	0	288,000					288,000	C Norman	CN
Moving & Handling Equipment - Hoverjack	STH	Approved	8,000	8,000	0	8,000					8,000	L Walton	LW
NGH Cycle Storage	NGH	Approved	241,000	241,000	0	241,000					241,000	S Hindmarch	AJ
RHH Cycle Storage	RHH	Approved	260,000	260,000	0	260,000					260,000	S Hindmarch	AJ
RHH Ward I1 Refurbishment	RHH	Fees	90,000	90,000	0	3,000	87,000				90,000	S Hindmarch	CN
Radiopharmacy Isolator	NGH	Approved	157,000	157,000	0	0	157,000				157,000	P Bailey	PB
Electric Charging Points	NGH	Approved	187,000	187,000	0	187,000					187,000	S Hindmarch	CN
<b>INFRASTRUCTURE TOTAL</b>						<b>17,211,000</b>	<b>22,041,000</b>	<b>10,021,000</b>	<b>8,199,000</b>	<b>10,014,000</b>	<b>67,486,000</b>		

#### LEASED ASSETS

						REMAINING PROGRAMMED EXPENDITURE						PROJECT LEAD	BUDGET LEAD
APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/22	2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL		
SVC Femtosecond Laser	RHH	Approved	448,000	448,000	0	0	373,000				373,000	L Walton	LW

LEASED ASSET TOTAL						0	373,000	0	0	0	373,000		

OTHER

						REMAINING PROGRAMMED EXPENDITURE						PROJECT LEAD	BUDGET LEAD
APPROVED SCHEME DETAILS	SITE	SCHEME STATUS	INITIAL APPROVED SUM	LATEST APPROVED SUM	CUMULATIVE SPEND TO 31/3/22	2022/23	2023/24	2024/25	2025/26	2026/27	TOTAL		
Planned rev-cap Transfers/Redefinition of Capital	STH	Planning Sum				0	64,000	300,000	300,000	300,000	964,000	N Priestley	NP
Funding for Unfunded Schemes	STH	Planning Sum									0	N Priestley	NP
VAT Recovery	STH	Planning Sum				-1,729,000	-700,000	-700,000	-700,000	-700,000	-4,529,000	N Priestley	NP
Directly Donated Equipment	STH	Planning Sum									0	N Priestley	NP
TOTAL PROGRAMMED EXPENDITURE						56,199,000	62,905,000	26,920,000	21,224,000	21,114,000	188,362,000		

## 2022/23 - 2026/27 CAPITAL PROGRAMME - RISKS AND CONTINGENCIES SUMMARY

Known Risks:	22/23 Unallocated Budget	2022/23 £	2023/24 £	2024/25 £	2025/26 £	2026/27 £	
<b>Ring fenced Envelopes:</b>							
Medical Equipment	-764,000						Over-commitment against slippage risks £1650k listed below
Major Equipment	44,000						Lithotripter savings returned - no plans for 22/23 spend
Informatics Strategic & Corporate	0						
Informatics Infrastructure	0						Core Network Fibre - capital/revenue classification being determined. Likely capital costs shown below, as redeploy of Flexpod replacement savings
Service Development	0						
Facilities & Security Infrastructure	23,000						See slippage risk below
Estates Infrastructure	1,238,000						Likely cost pressure £50k on Chesterman Chiller; Potential RHH LTHW scheme £1,043k, leaves £145k unallocated
Ward Refurbishment Programme	0						
Non Clinical Public Environments	98,000						No planned use - see slippage risk below
Theatre Refurbishment Programme	0						
<b>Risks Expected to Emerge in Short-Term (not yet fully quantified/confirmed):</b>							
<b>Cost Increases to approved schemes:-</b>							
<b>a) Schemes previously advised completed:</b>							
- Unfunded schemes		167,000					As at 22/23 M9
<b>b) Ongoing Schemes/Schemes in development:</b>							
- 8th Linear Accelerator		25,000					Cost pressure confirmed at Q3
- Cath Lab B		107,000	-107,000				Cost pressure from un-recognised pre-installation costs
- OSV Database		29,000	-29,000				22/23 overspend
- Core Network Fibre		362,000	-342,000	-20,000			Scheme capital/revenue classification under review
- JHW Labour Ward Assessment Unit		?	575,000				Shell build & Phase 1 fit out to continue in 22/23 and costs re-assessed for completion 23/24. Cost pressure £575k identified Dec 22
- Pharmacy Outpatient Facilities			66,000				Likely cost pressure from £1081k OBC to £1147k notified SH 12/12/22
- RHH Main Lifts			?				£90k for use as contractor lift for P Floor. Assume would cover via any savings on RHH
- CCTV Upgrade		?	?				Endoscopy P Floor scheme or via Estates Infrastructure budget
- Refurbishment Wards H1/H2		230,000					£88k Pressure on FBC sum/contingency to be reviewed
- Huntsman Ward 7 Refurbishment		19,000	-19,000				Cost pressure confirmed at Q3
							Cost pressure confirmed at Q3
<b>Cost Reductions to approved schemes:-</b>							
- RHH Gamma Knife replacement		-60,000					Projected saving under review
- Lithotripter Replacement		-44,000					Saving at M9
- PACS		-68,000					Potential TOMTEC saving under review
- Electronic Patient Record		-348,000	-25,000	182,000			Potential savings; Data Migration & Trust staff costs
- Data Centre Switches		-4,000	4,000				Projected saving
- Flexpod replacement		-515,000	342,000	173,000			Saving between OBC and FBC. FBC due to be submitted to CIT 30/1/23
- Darnall Grange Network Connection		-8,000	8,000				Projected saving
- Fracture Clinic/SDEC		?					Possible contingency release under review
- Reversal Prior Year VAT provisions and liquidation claims		-567,000	-419,000				HMRC discussions ongoing
<b>Subtotal - Expected Net Commitments/(Savings)</b>		<b>-675,000</b>	<b>54,000</b>	<b>335,000</b>	<b>0</b>	<b>0</b>	
<b>Slippage Risks:</b>							
- MSK Ultrasound		-18,000	18,000				MDMG: Delivery risk
- Patient Monitors		-599,000	599,000				MDMG: Delivery risk
- Stack Systems		-308,000	308,000				MDMG: Order not yet raised
- Incubators		-411,000	411,000				MDMG: Delivery risk
- Scalp Cooling Equipment		-314,000	314,000				MDMG: Order not yet raised
- MDMG Unallocated		764,000	-764,000				Over-commitment against slippage risks £1650k listed above
- WPH SPEC-CT Gamma Camera		-192,000	192,000				Equipment delivery date to storage to be reconfirmed by supplier £456k. Part slippage possible at £192k

- Cath Lab B		?	?				Delivery now planned 15 March 2023
- MMEG Unallocated		-44,000	44,000				Lithotripter savings returned - no plans for 22/23 spend
- Patient App Software		-11,000	11,000				Potential slippage/saving being investigated
- Cyber Security Immutability Backups		-39,000	39,000				Includes £27k slippage on Load Balancers
- CEA Colorectal Remote Test Results		-2,000	2,000				
- Vital Signs/Low Acuity Monitoring		-9,000	9,000				
- Terrarecon System Upgrade		-40,000	40,000				Need for SQL Licences to be reconfirmed
- Badgernet EPR		?	?				Potential supplier slippage risk being quantified
- IQVIA Software		-57,000	57,000				Supplier no longer supporting delivery of the scheme
- ARIA Upgrade		?	?				Scheme delivery tight
- Portering Allocation Management System		-8,000	8,000				
- BeechHill Network Connection		-67,000	67,000				Circuit implementation at risk
- Electronic Patient Record		-484,000	484,000				Software delivery risk under review
- WPH Bunkers Expansion		?	?				Slippage risk arising from contractor conditions
- JHW Labour Ward Assessment Unit		?	?				See above tender pressures/consequent impact on timescales
- Fracture Clinic/SDEC		?	?				Scheme due to complete 31/3/23 - slippage risk given closeness to year-end deadline
- RHH Orthopaedic Elective Hub		-300,000	300,000				Risk on Stack Systems delivery
- RHH Orthopaedic Elective Hub		?	?				Equipment delivery risk - further work required
- WPH Nuclear Medicine Dept/WPH SPEC CT Gamma Camera		-1,050,000	1,050,000				£1050k slippage risk in total notified by Estates between WPH SPEC-CT Gamma Camera and this scheme
- Digital Pathology		-49,000	49,000				Plan for excess of PDC funding over investment proposal Dec 22 to be addressed
- NGH Security Review Access System		-16,000	16,000				
- Waste Compaction Equipment		-40,000	40,000				Not yet ordered/delivery risk
- CCTV Upgrade		?	?				Delivery/installation risks given practical implementation yet to commence
- Jessops Wing Ward Refurbishment		-122,000	122,000				No progress on scheme development/fees slippage
- WPH Lifts		?	?				Scheme due to complete early April - slippage risk given closeness to year-end
- RHH HV Generator		-639,000	639,000				Risk of delayed scheme commencement re contingency planning
- Facilities Unallocated		-23,000	23,000				
- Estates Infrastructure		-145,000	145,000				£72k quantified offsetting options included in Advancement Opportunities
- Non-Clinical Public Environments		-98,000	98,000				No planned use of remaining envelope
- Estates Vehicles		-90,000	90,000				Plan/procurement in early stages/ Possible risk on delivery times
		-4,411,000	4,411,000	0	0	0	
<b>Advancement Opportunities:</b>							
- MSK Ultrasounds		80,000	-80,000				MDMG advance: Potential direct award to be considered
- Negative Pressure Wound Therapy		385,000	-385,000				Potential direct award to be considered
- RHH HV Generator		?	?				Under consideration with professional advisor/supplier
- Solar PV Panels RHH		?	?				Potential to be considered
- RHH Electric Charging Facilities		72,000	-72,000				Potential for £72k at RHH for 22/23 to be considered
- AV MEC Lecture Theatre		84,000		-84,000			TBCAT approval in principle Jan 23
- AV Procedural Skills Room		40,000		-40,000			TBCAT approval in principle Jan 23
		661,000	-537,000	-124,000	0	0	

<b>Possible Contingencies:</b>		2022/23	2023/24	2024/25	2025/26	2026/27	
		£	£	£	£	£	
<b>Additional Income:</b>							
Charitable/Donated Funds		?	?	?	?	?	Approx £550k available for 23/24
National IT PDC Funding		?	?	?	?	?	Digital Maternity Systems, SYB Pathology Network (LIMS, Digital Pathology)
National PDC Funding		?	?	?	?	?	£1.58m for SY Urgent & Emergency Care Mental Health Pathways over 22/23 - 24/25.
Cancer Alliance		?	?	?	?	?	£2,296k bid for Bi-plane Thrombectomy in 24/25. Bid for Cancer Diagnostics £122k and Community Falls Equipment £8k in 22/23
National NIHR Research Funding			?	?			Potential re RHH Endoscopy
							£4.1m bid to be submitted
<b>Other:</b>							
Potential reduction to ring fenced capital budgets			?	?	?	?	
Removal prioritised schemes			?	?	?	?	
VAT recovery		?	?	?	?	?	

		0	0	0	0	0	